Double-Edged Sword of Micromanagement: Understanding Its Benefits and Pitfalls





INSISTENCE

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Insistence

Your approach to detail, structure, follow-through and routine



Insistence at Work



How does this behavior impact you in your organization?



To what extent you insist something is **done a certain** way



How you deal with **detailed** tasks and projects



How **methodical and sequential** you are in your
work



The **type of instruction** you give to others



How you follow plans



If you **manage your time** in a structured way

USUAL BEHAVIOR





What is Usual Behavior?



Usual Behavior is your productive, strengths-based behavior.



of FLEXIBLE

- Your strengths
- How you describe yourself
- Your productive style
- How you act when at your best

Usual Behavior: High Scores



Usual Behavior is your productive, strengths-based behavior.



INSISTENT

People with high scores may:

- Insist on following the plan
- Maintain order and systems
- Appear detailed in planning and executing
- Use an orderly approach
- Embrace the organizational structure

Usual Behavior: Low Scores



Usual Behavior is your productive, strengths-based behavior.



FLEXIBLE

People with low scores may:

- Appear comfortable changing plans
- Devise new plans quickly and easily
- Act spontaneously
- Create loose, flexible plans
- Adapt to organizational change more easily

Usual Behavior: Moderate Scores



Usual Behavior is your **productive**, **strengths-based** behavior.

SITUATIONAL

People with moderate scores may:

- Exhibit some behaviors of high and low Insistence
- Alternate between being more insistent and more flexible
- Exhibit certain behaviors depending on the situation
- Have a different style in their work and personal lives



STRESS BEHAVIOR





Stress Behavior



Stress represents your reactive, unproductive behavior.



RIGID OR DISORGANIZED

- Always unproductive
- Your frustrated behavior
- How you act when your Needs aren't met
- How, not how often, you become stressed

Stress Behavior: High Scores



Stress represents your reactive, unproductive behavior.



RIGID

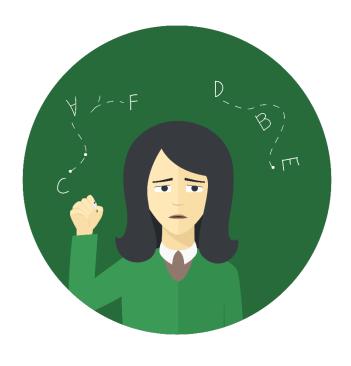
People with high scores may:

- Become overly controlling; too insistent
- Grow dependent on the process
- Refuse to deviate from the plan
- Resist unexpected or unplanned change
- Lock in to procedure or precedent

Stress Behavior: Low Scores



Stress represents your reactive, unproductive behavior.



DISORGANIZED

People with low scores may:

- Fail to follow through
- Disregard routine and detail
- Resist structure and systems
- Leave things until the last minute
- Postpone necessary routine for more interesting projects

Stress Behavior: Moderate Scores



Stress represents your reactive, unproductive behavior.

SITUATIONAL

People with moderate scores may:

- Have a less predictable stress reaction
- Become rigid or disorganized depending on their unmet Needs
- Have shifting reactions depending on the situation
- Handle their reactions differently at work versus in their personal lives



Takeaways

